

Executive Committee

Member	Role
<i>Lee Hilborne, MD, MPH</i>	Director
<i>David Taylor, MD</i>	Co-Director
<i>Joanna Weinberg, JD, LLM</i>	Co Director
<i>Eugene Spiritus, MD</i>	Co-Director
<i>Quang-Tuyen Nguyen, BA</i>	Project Director
<i>Theodore Schrock, MD</i>	Medical Director
<i>Cecilia Smith, DO</i>	Medical Director
<i>Gibbe Parsons, MD</i>	Medical Director
<i>Joseph Tupin, MD</i>	Consultant
<i>Julie Kliger, MPA, BSN</i>	Consultant
<i>Felicia Cohn, PhD</i>	Consultant
<i>Amy Bronstone, PhD</i>	Consultant

Lee Hilborne, MD, MPH, Director, serves as the Planning Director for SAFER California Healthcare. Dr. Hilborne's combined experience in academic research, clinical management, and administrative leadership makes him ideally suited to assume effective leadership of this effort. Dr. Hilborne is currently a Professor of Pathology and Laboratory Medicine at the University of California, Los Angeles and serves as a consultant to the Health Sciences program at RAND in Santa Monica, California. After directing the Clinical Laboratories at Olive View-UCLA Medical Center from 1992 to 1995, Dr. Hilborne assumed the role of Director of Quality Management Services (now the Center for Patient Safety and Quality), UCLA Healthcare.

David Taylor, MD, Co-Director. Dr. Taylor is an Assistant Professor of Psychiatry at UCSF and Director of Medical Services, Clinical Services Development at the University of California Office of the President. He is a member of the Scientific Program Committee of the American Psychiatric Association and is slated to chair the APA CME subcommittee in 2001. Dr. Taylor has been active in medical staff affairs since joining the staff at UCSF/LPPI and chaired the hospital-wide Quality Council. Dr. Taylor has been involved in numerous performance improvement projects including developing educational materials for patients and families, improving drug information for patients, and leading a redesign and modernization of the entire medical record.

Joanna Weinberg, JD, LLM, Co-Director. Dr. Weinberg is currently an Associate Professor of Health Policy and Health Services at UCSF and an Adjunct Professor at Hastings College of Law. Dr. Weinberg is Curriculum Coordinator for the UCSF Postdoctoral Program in Health Policy within the Institute for Health Policy Studies. In this role, she has incorporated a cross-disciplinary and cross-methodological approach to health services research into the curriculum. Dr. Weinberg teaches courses on Ethics and Law, Public Benefit Law, and State and Local Government Issues at UCSF and Hastings as well as the Foundations of Patient Care for the UCSF School of Medicine.

Eugene Spiritus, MD, Co-Director. Dr. Spiritus was appointed Senior Medical Director for the University of California, Irvine (UCI) in 1997. He has responsibility for managing the performance improvement initiatives of both the inpatient and out patient facilities. In addition he is responsible for risk management, case management, the medical staff office and infection control. Dr. Spiritus spent 20 years in private practice and was involved in the initial development of the PSRO in Orange County. He was a founding member of the largest Physician-Hospital PPO in California focusing on Quality Measurement and Outcomes. Two years ago at UCI, Dr. Spiritus spearheaded efforts to initiate electronic order entry in the UCI health system, which now enters more than 88% of all orders by computer. He also developed a unique patient education program to encourage patients to ask health care providers about hand washing and medications.

Quang-Tuyen T. Nguyen, BA, Project Director, University of California, Los Angeles. Ms. Nguyen recently joined the SAFER California Healthcare team as project director. Last year she completed her undergraduate training at Harvard University in History of Science, with an emphasis on 20th century medicine. She is very interested in patient safety research and plans to pursue a medical career following her work with SAFER California Healthcare.

Gibbe Parsons, MD, Medical Director, University of California, Davis. Dr. Parsons is a Professor in Pulmonary and Critical Care Medicine and has served as the Medical Director for the UCD Health System since 1995. As the Medical Director, Dr. Parsons is responsible for the oversight of patient quality of care throughout the UCD Health System. Dr. Parsons has been at the forefront of evaluating the effectiveness and efficiency of health care delivery within UCD and developing innovative interventions to improve the quality of care.

Theodore R. Schrock, MD, Medical Director, University of California, San Francisco. Dr. Schrock, Chief Medical Officer at UCSF Medical Center, is responsible for directing and managing the physicians who practice at UCSF. He oversees the quality of professional medical services as well as the integration of patient care, education and research. Additional duties include the oversight of primary care services, care coordination, compliance, quality assurance, risk management, medical staff affairs and clinical resource management.

Cecilia Smith, DO, Medical Director, University of California, San Diego. Dr. Smith has been Medical Director for the UCSD Health System since 1996. In that role, she is responsible for the oversight of quality management, risk management and all medical staff activities and functions. Dr. Smith has initiated several efforts to improve patient safety at UCSD. She established a medication error committee to track and trend all adverse drug events. To encourage reporting, a simplified, non-punitive reporting mechanism was created. Adverse events are examined individually and in aggregate to identify root causes of error. Dr. Smith has also led efforts to develop a first-of-its-kind anonymous survey for house staff, consultants, and attending physicians to identify problems in communication and supervision. The survey results will be used to develop interventions to resolve the problems identified.

Joseph Tupin, MD, Consultant, Office of the President, University of California. Dr. Tupin recently retired from service with the University Office of the President. Dr. Tupin became Chair of Psychiatry in 1977 and remained in that position until 1984, when he accepted the position of Medical Director of the University of California, Davis Medical Center in Sacramento. As Medical Director, he participated in long-range planning and directed the medical staff administration, risk management, and resident education programs. In 1996, he began serving as the Director of the Clinical Policy Review Team in the Office of the President, University of California. In that role, he acted as the Chief Medical Officer of the University with responsibility for oversight of the quality of clinical programs at all UC hospitals and medical schools, including monitoring professional liability and human subjects research for effective function and compliance with UC, government and accreditation policies.

Julie Klinger, MPA, BSN, Consultant, Office of the President, University of California. Ms. Klinger joined the UC Office of the President in the Division of Clinical Services Development as Associate Director of Quality of Care in January 2002. She works with the Medical Services Director, the quality improvement directors at the five UC academic medical centers and with others across the UC system who are involved in operations of quality management, risk management, patient safety, and JCAHO accreditation. She has held the post of Chief Operating Officer for a consortium of non-profit clinics in Oakland, California, instituting its first ever quality improvement program. Ms. Klinger spent many years in the private sector as an Executive Director of Quality and Risk Management for EPMG, an emergency physician's staffing company. In this role she helped develop and implement medical quality and operational standards across 25 emergency departments in 5 states. Over the last several years, Ms. Klinger has spent her time focusing on the role of emerging technologies in patient safety, patient education and disease management.

Felicia Cohn, PhD, Consultant, is the Director of Medical Ethics Education at the University of California, Irvine College of Medicine, where she teaches medical students, residents, and faculty, develops the ethics curriculum for the College of Medicine, and conducts research on ethical issues. She came to UCI from the Institute of Medicine of the National Academies of Sciences, where she directed and published a study entitled *Confronting Chronic Neglect: The Education and Training of Health Professionals to Respond to Family Violence*. Prior to the IOM, she directed the Program in Medical Ethics at the George Washington University School of Medicine and served as a Senior Scientist with the Center to Improve Care of the Dying at George Washington, where she taught and conducted research on end-of-life care issues. Dr. Cohn has served on several ethics committees, the District of Columbia Health Policy Council, and maintains adjunct appointments at George Washington University and Vanderbilt University. Her publications have focused on care at the end-of-life care and medical education. She completed her doctoral work in Religious Ethics, with a concentration in Bioethics at the University of Virginia.